14 (COM-2) 2.7 N/O

2016

ORGANISATION BEHAVIOUR

(Old & New Syllabus)

Paper: 2.7

Full Marks: 80

Time: Three hours

The figures in the margin indicate full marks for the questions.

1. Answer as directed:

 $1 \times 5 = 5$

- (i) "Cognitive theory" of learning was given by
 - (a) Skinner
 - (b) Paylov
 - (c) Tolman
 - (d) Piajet

(Choose the correct option)

- (ii) Which of the following is not job related source of stress?
 - (a) Role ambiguity
 - (b) Role overload
 - (c) Ethical dilemmas
 - (d) Career concerns (Choose the correct option)
- (iii) What do we call it when we judge someone on the basis of our perception?
 - (a) Stereo typing
 - (b) Categorizing
 - (c) Halo effect
 - (d) Prototyping (Choose the correct option)
- (iv) The cognitive process through which an individual selects, organizes but misinterprets environmental stimuli is known as
 - (a) Perception
 - (b) Projection
 - (c) Selective perception
 - (d) Mis-perception

- Operant conditioning argues that (v) behaviour is reflexive (a) (b) behaviour is unlearned (c) behaviour is a function of its consequences the tendency to repeat a behaviour (d) is very strong (Choose the correct option)
- Write short notes on: (any five) 5x5=25
 - (i) Workforce Diversity
 - (ii) Hofe'stede Dimension of Culture
 - (iii) Impression management
 - (iv) Negative Reinforcement
 - (v) Perceptual Selectivity
 - Transactional vs Transformational (vi) leadership
 - (vii) Social Loafing.
- Answer any five : 3.

10×5

(i) Identify the key traits in the big five personality model and demonstrate how the traits predict behaviour at work.

6+4=10

- (ii) Define the term organizational culture.
 Clarify its significance and the implications on organizational behaviour.

 4+6=10
- (iii) What are the approaches to managing organisational change? Also state the stimulant for change. 6+4=10
- (iv) What are the external conditions imposed on the group? What are the structural variables that have a bearing on the individual behaviour in a group?

 4+6=10
- (v) Explain the various types and sources of stress and how effectively the stress can be managed. 10
- (vi) Explain the relevance of power and politics in an organization. Provide the techniques of analysing managing interpersonal conflict.

 4+2+4
- (vii) Discuss the various challenges and opportunities faced by OB practitioners in the contemporary business environment.